

Mapping of P2P Initiatives for Accountable, Effective & Inclusive Institutions

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## 1. Introduction

In 2018, the Effective Institutions Platform (EIP) embarked on a revisioning exercise to ascertain its value add, sharpen its focus, and renew its membership and governance arrangements. This process culminated in an Annual Meeting that took place in Paris on 25 and 26 April 2019.

During the meeting it was agreed that the EIP Secretariat would map existing P2P initiatives to get a sense of who is doing what, and to identify opportunities for the EIP to broaden its membership and establish strategic partnerships.

Strategic partnerships and revamped membership are key parts of positioning the EIP as a global knowledge hub on peer-to-peer learning and a platform that facilitates the incubation of, and learning from, alternative and innovative approaches to institutional development.

The Secretariat conducted a survey and identified initiatives with an active online presence using Peer-to-Peer methodologies or providing resources for reform practitioners. The results are reflected in this mapping. The Secretariat considers this a living document that will be regularly updated as it becomes aware of new or other existing initiatives.

### 2. Methodology

The initiatives presented in this report are drawn from the current EIP membership, previous documentation of the EIP, information from participants at the Annual Meeting and online searches (google and social media). Initiatives were selected on the basis of either, or a combination, of three core functions: peer-to-peer alliance, knowledge hub or community of practice.

109 initiatives were identified and examined. 78 proved still active, 20 appear to be inactive for some time, and 10 showed no sign of recent activity. This reports focuses on the 78 active initiatives.

### 3. Definitions

### Peer-to-Peer learning

The EIP Guide to P2P learning defines P2P learning as involving individuals exchanging knowledge and experience with each other, and diffusing this knowledge back to their organisations to ensure an impact – at scale - on reform initiatives. It entails peer engagement with sustained individual contacts to ensure that the right learning outcomes are achieved.

### Knowledge Hub

A knowledge hub is a repository of resources for the purpose of disseminating information, educational resources and tools, to strengthen the capacity of users around a particular area of interest.

#### **Community of Practice**

A community of practice is a group of people who share analysis and experiences on a particular topic, and learn how to do it better as they interact regularly.

It is worth mentioning that none of the above definitions is standardised, and initiatives were identified as P2P, Knowledge hubs and CoPs based on self-identification and how their respective working methods contribute to P2P learning and institutional development.

## 4. Overview of overall selection

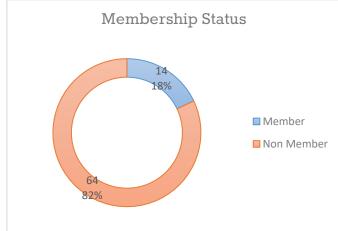
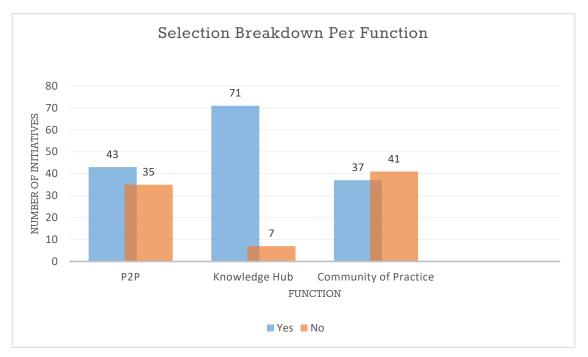


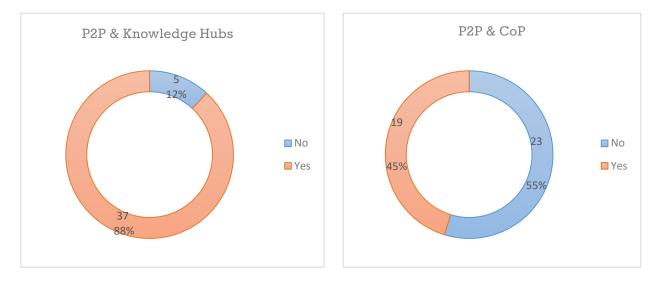
Figure 1: Representation of the EIP membership in overall selection

Only 18% of the initiatives are EIP members (AEN, ACBF, ATAF, CABRI, DeLoG, Ibon, etc). The relatively low representation of EIP membership in the mapping suggests that there is strong potential for the platform to grow and establish new partnerships.

Figure 2: Initiatives according to their functions



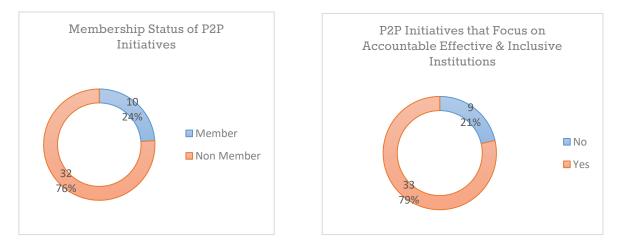
Of the 78 active partnerships examined, 42 explicitly stated P2P learning as their core method of work. Almost all (71 out of 78) function as knowledge hubs and 37 as communities of practice. 17 initiatives perform all three functions: P2P learning, knowledge hubs and community of practice.



Out of the 42 initiatives that stated P2P learning as their method of work, 37 provide knowledge hub functionalities (e.g. Astana Civil Service Hub, ACBF, CABRI, DeloG, etc.), 19 out of 42 also function as communities of practice (e.g. ATAF, African Peer Review Mechanism, Cities Alliances, etc.) and 17 initiatives combine all three functions (e.g. ATAF, INTOSAI, OGP, PEMPAL, etc.).

## 5. Focus on Effective Accountable and Inclusive Institutions using P2P

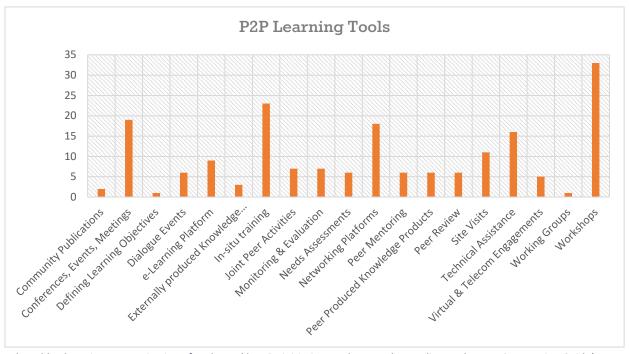
Figure 4: Initiatives with a specific focus on Accountable, Effective and Inclusive Institutions



76% of selection initiatives using P2P learning methodologies are non-members (e.g. Commonwealth Local Government Forum, GIFT - Global Initiative for Fiscal Transparency, Norad Knowledge bank, OGP, etc.), and a significant percentage (79%) of all P2P initiatives focus explicitly on Accountable and Effective Institutions.

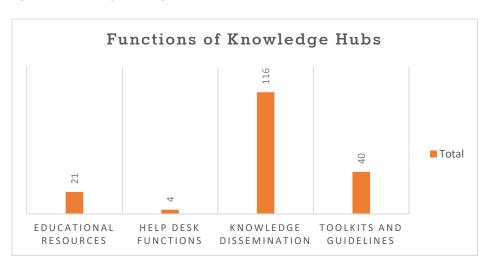
### 5.1. Tools used to facilitate P2P learning

Figure 5: Commonly used tools for P2P Learning



The table above is a categorisation of tools used by P2P initiatives and grouped according to the EIP P2P Learning Guide's categorisation.

Workshops, face-to-face training and networking opportunities followed by meetings and technical assistance are the most used tools employed in peer learning activities. One initiative (Apolitical) operated solely as an online P2P learning and networking platform for public service officials.



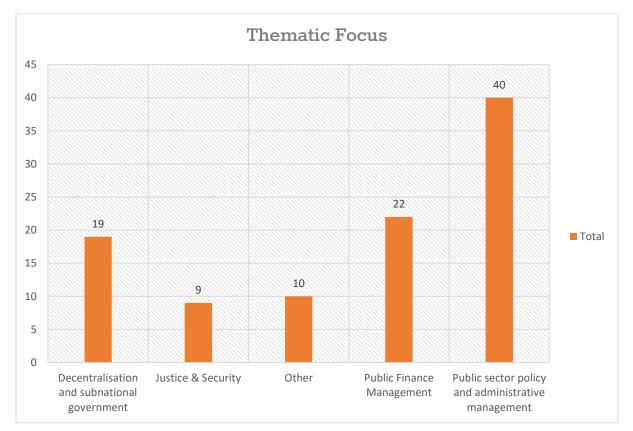
*Figure 6: Functions of Knowledge Hubs* 

Knowledge dissemination is the predominant feature of P2P initiatives that have a Knowledge hub function, followed by the dissemination of toolkits and guidebooks. Knowledge dissemination mostly consists in sharing policy papers, case studies and good practices. A few initiatives such as the Global Initiative for Fiscal Transparency, LOGIN Asia, Public Expenditure Management Peer Assisted Learning Network or Womenability also focus on equipping users with online educational resources.

## 5.2. Thematic Foci

Public sector policy and administrative management, public finance management and decentralised governance are the main foci of the selected P2P initiatives.

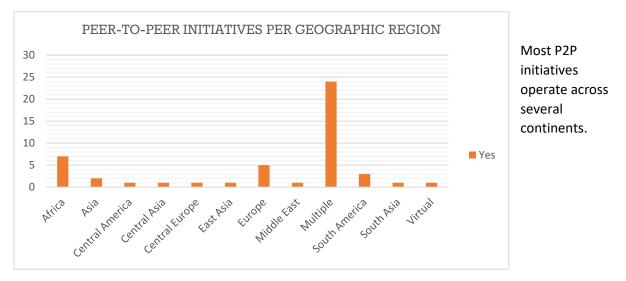
Figure 7: Breakdown of Thematic Foci per Initiative



Thematic Focus	Sub themes
Decentralisation and subnational government	Municipal Management, Sustainable cities
Justice & Security	Security, Justice, Rule of Law, Peace & Security
Public sector policy and administrative management	Civic Engagement, Civil service, Electoral Processes, Democratic Reform, Civil Society Engagement, Social Inclusion, Elections, Energy reform, Education, Environmental Policy, Humanitarian Aid & Development, Health Reform, Climate Policy, Natural resources, Water Policy, Gender Equality; Knowledge & Evidence, Evidence-Informed Decision-Making, Capacity Development, Data, Monitoring & Evaluation, Social Enterprises, Development, Business
Public Finance Management	Innovative Finance for SD, Anti-Corruption, Tax policy Administration, Transparency, Fiscal Decentralisation, Domestic resource Mobilisation, Audit,
Other	

## 5.3. Geographical Coverage

Figure 8: P2P Initiatives per geographic region



### 6. Conclusion

The current mapping indicates that the EIP has ample opportunity to broker new partnerships given the number of identified P2P facilitating organisations that are not yet EIP members. In approaching partnerships, the EIP may have to consider two broad types of partnering strategies, i.) partnerships as a means to re-inforce its institutional effectiveness through increased access to resources, tools and networks, and ii.) partnerships where the EIP directly or indirectly promotes and facilitates peerto-peer alliances and alternative approaches to public sector reform and institutional development.

The selection criteria of potential partners would hinge on the type of partnership envisaged. In an aim to reinforce its institutional effectiveness, the EIP may consider peers based on the following criteria:

- Experience in facilitating/incubating P2P partnerships
- Use of evidence-based methodologies and tools
- Availability of resources to carry through ambitious or innovative experiments
- Degree of alignment to the EIP strategic vision.
- Breadth of their network

The EIP as a facilitator/incubator of P2P alliances may have to clarify what sectoral and geographical areas it wants to focus on prior to brokering partnerships, in order to focus its limited resources on strategic priorities. Such sectoral areas for consideration may be Domestic Resource Mobilisation, integrity and accountability, etc. and geographical areas might be one or more countries or a region (Africa for example). After such a preliminary scoping of the EIP's focus, the following criteria may be used to identify potential partners:

- Degree of maturity/engagement in the area of P2P learning,
- Extent to which organisations are open to experimentation of new approaches,
- Willingness and ability to commit to medium to long term learning alliances,
- Inclination to use country systems.

**Annex 7.1** lists some initiatives which the EIP could consider for mutually beneficial alliances that use P2P methodologies to promote Accountable, Effective and Inclusive Institutions. These are a blend of active initiatives with global, regional and local outreaches, large networks and membership bases, focussing on institutional capacity development in the areas of public finance management, gender equality, democratic participation, innovative finance for sustainable development, local governance, etc. The EIP's role as a global P2P platform and knowledge hub could help create new types of partnerships between institutions that would not otherwise consider pairing-up, in various

configurations (in-country, regional and global alliances), and with multiple stakeholders (donors, partner countries, CSO, etc.).

## 7. Annexes

7.1. Shortlist of initiatives to consider for partnerships (see attached excel file)

**7.2.** Categorisation of P2P Learning Tools according to the EIP Peer Learning Guide *Figure 9: Categorisation of P2P tools* 

TOOL	TOOL CATEGORY
In-situ training	Interaction Facilitation
e-Learning Platform	Interaction Facilitation
Workshops	Interaction Facilitation
Conferences, Events, Meetings	Interaction Facilitation
Technical Assistance	Interaction Facilitation
Working Groups	Interaction Facilitation
Peer Mentoring	Interaction Facilitation
Dialogue Events	Interaction Facilitation
Online P2P Platforms	Interaction Facilitation
Networking Platforms	Interaction Facilitation
Virtual & Telecom Engagements	Interaction Facilitation
Joint Peer Activities	Knowledge Generation
Monitoring & Evaluation	Knowledge Generation
Needs Assessments	Knowledge Generation
Externally produced Knowledge Products	Knowledge Generation
Peer Produced Knowledge Products	Knowledge Generation
Expert Group Peer Review	Knowledge Sharing & Exchange
Single Peer Self-Assessment	Knowledge Sharing & Exchange
Multi Peer Self-Assessment	Knowledge Sharing & Exchange
Site Visits	Knowledge Sharing & Exchange
Community Publications	Knowledge Sharing & Exchange
Defining Learning Objectives	Knowledge Sharing & Exchange
Peer Review	Knowledge Sharing & Exchange

Name of Initiative	Website	Description of initiative
ABA Rule of Law	abaruleoflaw.blog spot.com	The American Bar Association Rule of Law Initiative promote justice, economic opportunity and human dignity through the rule of law.
Africa Evidence Network	www.africaeviden cenetwork.org/	A community of people who work in Africa and have an interest in evidence, its production and use in decision-making. The Network is supported by the Africa Centre for Evidence within the University of Johannesburg and includes researchers, practitioners and policy- makers from universities, civil society and government.
Africa Tax Administration Forum	www.ataftax.org	ATAF serves as an African network that aims at improving tax systems in Africa through exchanges, knowledge dissemination, capacity development and active contribution to the regional and global tax agenda. Improved tax systems will increase accountability of the State to its citizens, enhance domestic resource mobilisation and thereby foster inclusive economic growth.
Africa-Asia Drought Risk Management Peer Assistance Network (AADP)	www.undp.org/co ntent/undp/en/ho me/ourwork/glob al-policy- centres/sustainabl e_landmanageme nt/drought_risk_ management/aad p.html	The objective of the network is to mitigate the risks of drought and improve human livelihoods in Africa and Asia by creating an enabling environment for inter-regional knowledge sharing among drought-prone countries and facilitating the up-scaling of proven drought risk management (DRM) best practices in the two regions. AADP provides the DRM practitioners and policymakers with a variety of peer learning and capacity development support based on their priorities, operational gaps and capacity needs, building on the pool of experiences and expertise of the African Drought Risk and Development Network initiative (ADDN).
African Capacity Building Foundation	www.acbf- pact.org/	The African Union's Specialized Agency for Capacity Development. It aims to influence the environment within which tax systems operate, to move away from a confrontational dialogue to more constructive engagement with taxpayers.
African Community of Practice on Managing for Development Results (AfCoP),	https://afrik4r.org /home-en/	The community was established in response to a call by African governments and practitioners to share lessons learned and good practice in Managing for Development Results (MfDR) in Africa. The initial objective of AfCoP was to enhance the capacity of its members in MfDR by establishing a platform to exchange experiences and knowledge among development practitioners across Africa.
African Peer Review Mechanism (APRM)	http://aprm- au.org	The African Peer Review Mechanism ensures that policies and practices of participating Member States conform to agreed standards Fosters the adoption of policies, standards and practices
African Risk Capacity	www.africanriskca pacity.org	The African Risk Capacity is a specialized Agency of the African Union established to help African governments improve their capacities to better plan, prepare, and respond to extreme weather events and natural disasters.
Apolitical	https://apolitical.c o/	Apolitical is a global P2P platform on governance that connects public servants, policymakers, non-profits and senior academics together to learn and solve common challenges
Astana Civil Service Hub	www.astanacivilse rvicehub.org/en/	The Astana Civil Service Hub assists in promoting civil service effectiveness by supporting the efforts of governments of countries of the region and beyond in building institutional and human capacity.
Center for Excellence in Finance	www.cef-see.org	The Center for Excellence in Finance is an international organisation with the mission to support capacity development for finance officials in South East Europe through learning.
Centers for Learning on Evaluation And Results (CLEAR)	www.thecleariniti ative.org/	CLEAR is a global M&E capacity development program that brings together academic institutions and donor partners to foster the collection, measurement, analysis, and subsequent use of robust evidence in developing countries' policy and programmatic decision making.
Circle of Sustainability	www.circlesofsust ainability.org/tool	The Circle of Sustainability provides practical tools for creating sustainable cities and communities. For example, instead of designating a pre-given set of indicators, the approach sets out a process for deciding upon indicators and analysing the relationship between them.

	s/peer-review- process/	
Cities Alliance	www.citiesallianc e.org	Cities Alliance promotes long-term programmatic approaches that support national and local governments to develop appropriate policy frameworks, strengthen local skills and capacity, undertake strategic city planning, and facilitate investment for sustainable cities. Cities Alliance is a global partnership for the promotion of the role of cities in poverty reduction and sustainable development; CA is investing in a knowledge sharing/peer-to-peer learning platform to build stakeholder capacity and achieve scale
Cities Development Initiative	http://cdia.asia/2 014/11/21/asian- cities-to- strengthen-peer- to-peer-learning- on-urban- infrastructure- innovations/	Cities Development Initiative works closely with medium-sized cities in Asia and the Pacific to address gaps in infrastructure development and financing. It uses a demand-driven approach to support infrastructure projects that emphasize poverty reduction, environmental improvement, climate change mitigation or adaptation, and good governance.
CityNet association of urban stakeholders committed to sustainable development	http://citynet- ap.org	CityNet is the largest association of urban stakeholders committed to sustainable development in the Asia Pacific region. They connect actors, exchange knowledge and build commitment to establish more sustainable and resilient cities.
Collaborative African Budget Reform Initiative	www.cabri- sbo.org	CABRIS is an intergovernmental organisation that provides a platform for peer learning and exchange for African ministries of finance, budget and planning.
Commonwealt h Local Government Forum	clgf.org.uk	Commonwealth Local Government Forum works to promote and strengthen democratic local government across the Commonwealth and to encourage the exchange of best practice
Connective Cities	www.connective- cities.net/en/?tx_ ggfilelibrary_pi1% 5Bcategory%5D=2 0	Connective Cities is an international community of practice for sustainable urban development
Covenant of Mayors	comssa.org	Covenant of Mayors supports Sub-Saharan cities in their fight against climate change and to access to clean energy.
DeLoG	https://delog.org/ web/	DeLoG is an informal network of 29 bi- and multilateral development partners in the field of decentralisation and local governance
EUROCITIES network	www.eurocities.e u/eurocities/abou t_us	Aims at reinforcing the important role that local governments should play in a multilevel governance structure and to shape the opinions of Brussels stakeholders and ultimately shift the focus of EU legislation in a way which allows city governments to tackle strategic challenges at local level.
EvolveFILA	evolvefila.org	EvolveFILA works to improve access to justice; build capacity within the legal profession through education and training; and promote fairness, efficiency and integrity within the criminal justice system of Uganda.
Fedarene	www.fedarene.or g/	Fedarene acts as a liaison between local/regional authorities and European Institutions. It promotes the exchange of experience and the development of transnational projects, and provides a forum of discussion for stakeholders of the energy sector.
Federation of Canadian Municipalities	fcm.ca	The Federation of Canadian Municipalities advocates for municipalities to be sure citizens' needs are reflected in federal policies and programs.
Forum on Tax Administration	www.oecd.org/ta x/forum-on-tax- administration/	The Forum on Tax Administration provides a unique global forum where the heads of revenue bodies and their teams can share experiences and expertise on tax administration issues It harnessing the collective strength of participating revenue bodies and developing joint programmes of action on key tax administration issues.

GDI	www.globaldelive ryinitiative.org/	GDI is a collaborative effort to create a collective and cumulative evidence base of delivery know-how to inform development practice and improve implementation. The GDI and its partners support practitioners on the ground to adapt to dynamic contexts.
GIFT - Global Initiative for Fiscal Transparency	fiscaltransparency .net	GIFT is a global network that facilitates dialogue between governments, civil society organizations, international financial institutions and other stakeholders to find and share solutions to challenges in fiscal transparency and participation.
Global Integrity	www.globalintegri ty.org	Global Integrity support a global network of 40+ organizations working on governance in Washington DC (with affiliate hubs in Liberia, Nepal, and elsewhere). They offer access to essential shared resources, and facilitate learning and innovation across the networks. They help members and partners uncover shared interests and needs, and break down sectoral and organizational silos.
Global Learning for Adaptive Management initiative	www.odi.org/proj ects/2918-global- learning-adaptive- management- initiative-glam	GLAM is a learning alliance that aims to actively identify, operationalise and promote rigorous evidence-based approaches to adaptive management.
Global Partners Governance	www.gpgovernan ce.net/	GPG works closely with senior politicians, ministers, and officials – in national, regional and local government – in some of the world's most complex political environments, to help them identify and implement their own reforms. They support them in creating new ways of working within, and between, institutions, aligning incentives to establish patterns of behaviour that improve performance and strengthen political development. In the effort to create more resilient, responsive and effective political institutions, they start with individuals, not institutional architecture.
Global Partnership for Social Accountability	www.thegpsa.org	The GPSA provides strategic and sustained support to civil society organizations (CSOs) and governments for social accountability initiatives aimed at strengthening transparency and accountability.
Gov Data Alliance	governancedata.o rg	Gov Data Alliance is a community of governance data producers, users, and funders committed to the effective production and use of high-quality data to advance democratic governance reforms in countries.
Government Partnerships International	www.gov.uk/gove rnment/organisati ons/government- partnerships- international	GPI provides peer-to-peer support to partner governments overseas to help them deliver better public services to citizens.
Ibon International	http://iboninterna tional.org	Ibon International is a service institution cooperating mainly with social movements and civil society constituencies in all regions of the world, especially in the global South and among marginalised groups. To build consensus on development issues.
ICLEI Europe	iclei-europe.org	ICLEI is a global network of more than 1,750 local and regional governments committed to sustainable urban development by influencing sustainability policy and drive local action for low emission, nature-based, equitable, resilient and circular development
INASP		INAPS Works in partnership to strengthen the capacity of individuals and institutions to produce, share and use research and knowledge, in support of national development.
INPROL	inprol.org	INPROL is a global, online community of practice, comprised of some 3000 rule of law practitioners from 120 countries and 400 organizations.
Inter- American Centre for Tax Administration s	www.ciat.org/?lan g=en	The Inter-American Centre for Tax Administrations is a non-profit international public organisation that supports the efforts of national governments by promoting the evolution, social acceptance and institutional strengthening of tax administrations, encouraging international cooperation and the exchange of experiences and best practices.
International Association of Anticorruption Authorities (IAACA)	www.iaaca.net	The IAACA is an independent, non-political, anti-corruption organization, composed of institutions responsible for investigation, prosecution and prevention of corruption around the world.
International Budget Partnership	www.internationa lbudget.org	IBP and its civil society partners contribute to reforms in how governments around the world manage public funds

International Institute for Democracy and Electoral Assistance	www.idea.int	Idea works to advance democracy worldwide, as a universal human aspiration and an enabler of sustainable development, through support to the building, strengthening and safeguarding of democratic political institutions and processes at all levels.
International Observatory on Participatory Democracy (IOPD)	oidp.net	IOPD provides a space open to all cities in the world and all associations, organizations and research centres interested in learning about, exchanging impressions and applying experiences of participatory democracy on a local scale with the aim of deepening the roots of democracy in municipal government.
International Organization of Supreme Audit Institutions (INTOSAI)	www.intosai.org/ news.html	INTOSAI operates as an umbrella organisation for the external government audit community. It provides an institutionalised framework for supreme audit institutions to promote development and transfer of knowledge, improve government auditing worldwide and enhance professional capacities, standing and influence of member SAIs in their respective countries
International Tax Compact	taxcompact.net	The ITC is and informal platform that aims to enhance DRM in partner countries, promote fair, efficient & transparent tax systems.
Inter- Paliamentary Union	https://www.ipu. org/	IPU is a global organization of national parliaments working together to safeguard peace and drive positive democratic change through political dialogue and concrete action. It equips MPs and parliaments to drive this change, building on the expertise of our Members, delivering practical help and resources, encouraging dialogue and bringing together MPs from across the world.
INTO	https://inta- aivn.org/en/	INTO is a global membership association where public and private policy-makers and urban practitioners come together to share knowledge, experience and performing tools for integrated urban development.
Justice Base	http://justicebase. org/?page_id=8	Justice base promotes the rule of law in transitional and post-conflict societies by building the capacity of local lawyers and supporting nationally-owned rule of law initiatives.
Knowledge Platform Security & Rule of Law	https://www.kpsrl .org/	The Knowledge Platform on Security & Rule of Law Jointly explores innovative approaches to emerging challenges in the field of security and rule of law in fragile and conflict affected contexts.
Learning United Cities & Local Governance	www.learning.ucl g.org	Learning UCLG deals with the contemporary challenges faced by cities and regions and promotes decentralized cooperation to boost sustainable development
LenCD	http://lencd.org/	LenCD is an informal and open network of individuals and organisations sharing a common interest in improving capacity development practice
LOGIN Asia	www.loginasia.org	Login Asia is a South and East Asia centric multi-stakeholder knowledge network connecting state and non-state actors to promote a culture of learning and exchange on the state of governance in a local context.
National Adaptation Plan Global Network	http://napglobaln etwork.org/	The NAP is a global Network aims to enhance national adaptation planning and action in developing countries through coordination of bilateral support and in-country actors. The Network also facilitates international peer learning and exchange.
Norad Knowledge bank	https://norad.no/ en/front/the- knowledge-bank/	Norad is the Norwegian Development Co-operation Agency which works to strengthen the competence and capacity in the public administration in partner countries
OECD Anticorruption Network for Eastern Europe and Central Asia	www.oecd.org/co rruption/acn/abo utthenetwork/	This is a regional outreach programme of the OECD Working Group on Bribery.ACN is open to countries in Eastern Europe and Central Asia. The main counterparts are the national governments and anti-corruption authorities of the participating countries. Civil society, business sector, international organisations and international financial institutions, as well as other countries take an active part in the ACN
OECD Peer Reviews	www.oecd.org/sit e/peerreview/	The OECD Peer Reviews is an examination of one state's performance or practices in a particular area by other states. The point of the exercise is to help the state under review improve its policymaking, adopt best practices and comply with established standards and principles.

Open Government Partnership	www.opengovpar tnership.org	OPG connects governments and civil society to co-create two-year action plans, with concrete steps – commitments – across a broad range of issues.
Pacific Islands Forum Secretariat	http://www.foru msec.org/pages.cf m/about-us/	The Pacific Islands Forum works to foster cooperation between governments, collaboration with international agencies, and by representing the interests of its members.
Partnership for Transparency Fund	ptfund.org	The Partnership for Transparency Fund works to advance innovative citizen-led approaches to improve governance, increase transparency, promote the rule of law and reduce corruption in developing and emerging countries.
Platforma	http://platforma- dev.eu	Platforma federates local and regional government practitioners with their national, pan- European and global associations by facilitating the exchange of knowledge and mutual learning, and through advocacy at the European level to reinforce local and regional governments' specific role in development policies.
PROSPECT learning programme	www.h2020prosp ect.eu	PROSPECT learning programme is a group for EU local authorities practitioners (Regions, Cities and their energy agencies) interested in peer-to-peer learning activities on financing their local sustainable energy and climate actions. It has launched a Peer to Peer learning cycle on innovative financing schemes for energy and climate actions
Public Expenditure Management Network in Asia (PEMNA)	www.pemna.org	PEMNA is a peer-learning network of public expenditure management officials in East Asia and the Pacific. PEMNA's mission is to create a sustainable, demand-driven platform where member countries in East Asia and the Pacific region themselves identify issues to address and provide mutual advice. By facilitating formal and informal knowledge exchanges, PEMNA helps build stronger member-to-member cooperation in public sector capacity building.
Public Expenditure Management Peer Assisted Learning Network (PEMPAL)	www.pempal.org	PEMPAL represents a multilateral effort to develop capacity and share reform experiences among countries in Central Asia and Central and Eastern Europe. It supports the enhancement of domestic capacity in public expenditure and financial management, to play a catalytic role in scaling up aid, and to strengthen institutions and policies.
Publish What	www.publishwhat	Publish What you Fund works to ensure that all aid and development data is transparent and
You Fund	youfund.org	available, usable and used.
Reality of Aid	http://www.realit yofaid.org	Reality of Aid is an Independent assessment of aid policies and practices, accompanied by constructive dialogue with policy makers at national and international levels.
Regional Anticorruption Programme for Africa	www.auanticorru ption.org/uploads /Regional_Anti- Corruption_Progr amme.pdf	The Regional Anticorruption Programme for Africa supports African Union members states in the sustainable implementation of the AU Convention and the fight against corruption in Africa. It promotes and encourages the adoption of measures and actions by State Parties to prevent, detect, punish and eradicate corruption and related offences in Africa as well as to follow-up on the application of those measures and submit a report to the Executive Council on a regular basis on the progress made by each State Party in complying with the provisions of the Convention
Rule of Law Expertise (Role UK)	www.roleuk.org.u k/resources/peer- peer-learning- action-case-study	RoL UK is using the principles of the Rule of Law to target behaviour change among key actors in order to improve policies, law, systems & practices
TAPNetwork2 030	tapnetwork2030. org	The TAP Network works to ensure that accountable governance is part of the SDGs with mechanisms for transparent, accountable and citizen-inclusive implementation and monitoring of the overall 2030 Agenda for Sustainable Development framework. Performs joint advocacy with civil society organizations in order to draft common position papers and statements that will influence the discussions around Goal 16.
TASK Team	https://taskteamc so.com/about-us/	The Task Team works on furthering effective CSO participation in development processes by promoting and advancing international commitments in this area. Task team is committed to create a conducive environment for CSOs (CSO enabling environment) and is committed to the effectiveness and accountability of CSOs themselves (CSO development effectiveness).
Transparency and Accountability Initiative	www.transparenc y- initiative.org/who -we-are/	TACI helps donor members work together to improve grant making practice and boost collective impact around Taxation & accountability, Data use, strengthening civic space, learning.

U4	www.u4.no	U4 works to reduce the harmful impact of corruption on society by sharing research and
		evidence to help international development actors get sustainable results.
UCLG	www.uclg.org	Pan African Association of local governments and their national associations whose work is to promote decentralization in Africa
UN Office on South-South Cooperation	www.unsouthsout h.org	UNOSSC is a broad framework of collaboration among countries of the South in the political, economic, social, cultural, environmental and technical domains. Developing countries share knowledge, skills, expertise and resources to meet their development goals through concerted efforts.
URBACT	https://urbact.eu/	URBACT helps cities to develop pragmatic solutions that are new and sustainable and that integrate economic, social and environmental urban topics
Urban Sustainability Exchange	https://use.metro polis.org	Use is an online platform dedicated to promoting sustainable urban development. It showcases successful programmes, projects and policies and connects citymakers who work in this field
WEPs UAE Network	https://courses.p otential.com/com petitions/weps/	WEPs UAE Network encourages companies to embed the principles of Women Empowerment into their operations to empower women in the workplace
Westminster Foundation for Democracy	wfd.org	The Westminster Foundation for Democracy is a UK public body dedicated to support electoral processes around the world
Womenability	www.womenabilit y.org/	Womenability works to make gender equality a reality in the world's cities
World Resource Institute	www.wri.org	The WRI's vision is to move human society to live in ways that protect Earth's environment and its capacity to provide for the needs and aspirations of current and future generations. They conduct independent research and draw on the latest technology to develop new insights and recommendations. We use our research to influence government policies, business strategies, and civil society action. We test projects with communities, companies, and government agencies to build a strong evidence base. Then, we work with partners to deliver change on the ground that alleviates poverty and strengthens society. We hold ourselves accountable to ensure our outcomes will be bold and enduring