Effective Institutions Platform

2016 Annual Meeting

Nairobi, 29 November 2016

hosted by the Kenyan Public Service Commission
at the Intercontinental Hotel, Nairobi

The Effective Institutions Platform (EIP) brings together experts and practitioners from across 60 countries to discuss and work through the most salient challenges we face in strengthening the effectiveness of the public sector and its institutions. The EIP has developed country-level capacity via dialogue and peer learning and feeds lessons into a number of international fora.

This year, the Annual Meeting is held ahead of the Second High Level Meeting (HLM2) of the Global Partnership on Effective Development Co-operation (GPEDC). The EIP is a Global Partnership Initiative (GPI) of the GPEDC.

Meeting objectives

1. Discuss latest trends and developments in the field of effective institutions with sessions on development effectiveness and country ownership, SDG Target 16.6 implementation sharing, the politics of reform and building stronger accountability systems;
2. Generate multi-stakeholder Peer-to-Peer Learning Alliances (P2P LA) to tackle common problems through a challenge fair and facilitated networking;
3. Offer EIP members an opportunity to share country-level practices and consider ways to unblock reforms;
4. Discuss internal business matters and gather ideas on the future of the platform.

Agenda

Tuesday, 29 November 2016		
8:30 – 9:00	Coffee meet & greet	
9:00 – 10:00	**Welcome and Introduction** ***Speaker:*** *Prof. Margaret Kobia* *EIP Co-Chair and Chairperson, Public Service Commission, Kenya* ***Keynote:*** *Prof. Olive Mugenda, Professor of Consumer Economics and Former Vice Chancellor, Kenyatta University, Nairobi (TBC)*	Background Documents: 1. Chairs and Keynote Speaker Profiles

10:00 -11:00	**Session I - Towards 2020: Strategic Direction, Agenda and Governance Arrangements**
	
	Speaker: *Neil Levine*
	EIP Co-Chair and Director, Democracy, Rights and Governance, USAID
	• ***Overview of the Agenda***
	• ***The Strategic Framework - a Vision 2020?***
	  Proposals and Support
	• ***Relationships to other Partnerships***
	  (GPEDC, DAC Governance Network)
	• ***EIP Governance Arrangements***
	  Advisory Group Membership 2017-2019
	• ***Sustainability***
	• ***Discussion***
		Background Documents:
		
		2. EIP Strategic Framework
		3. EIP Governance Arrangements
		4. Proposal for EIP Advisory Group 2017-2018 Reconstitution

11:00 – 13:00	**Session II - How Can Peer-to-Peer Learning and Country-Level Dialogues Help Address Challenges in Implementing the 2030 Agenda?** ***Moderator:*** *Arndt Husar, EIP Joint Secretariat (Singapore)* *Deputy Director, UNDP Global Centre for Public Service Excellence* ***Opening Remarks:*** • *Peer-to-Peer Learning* • *Country-Level Dialogues* ***Break-Out Group Discussions*** *Coffee/tea will be served during the break-out Group Discussion.* *Session II to be continued after lunch*	Background Documents: 5. Explanatory note: SDG 16 6. The EIP Peer-to-Peer Learning Guide 7. EIP Dialogues: Use and Strengthening of Country Systems 8. Current and Potential Learning Alliances
13:00 – 14:00	**Lunch**	

14:00 – 15:00	**(Cont.) Session II:** *Group Presentations in Plenary and Discussion*	
15:00 – 15:30	**Session III: Presentation and Discussion on small grants *SPARKS* and facilitation for Country Level Dialogue** ***Presentation:*** *Nurina Widagdo* *Manager, EIP Joint Secretariat (Singapore)* • *SPARKS* Background, Objectives and Criteria & Process of grant-making • Facilitation for Country Level Dialogue ***Question and answer***	<u>Background document:</u> 9. *SPARKS* Call for Proposals
15:30 – 17:00	**Session IV: Unpacking the Politics of Reform: Effective Support and Collaboration** **Presentation:** *Lisa Williams, EIP Joint Secretariat (Paris)* *Acting Team Lead, Accountable and Effective Institutions, OECD Development Co-operation Directorate* • *Trends in Improving Support: Doing Development Differently and Thinking and Working Politically* • *Addressing Corruption Issues with PFM/Procurement Reforms* ***Break-Out Group*** *(45 minutes): How can EIP support countries to better manage the politics of reform?* *Coffee/tea will be served during the break-out Group Discussion.* ***Plenary and Discussion***	
17:00 – 17:30	**Conclusion, Way Forward and Closing** *Neil Levine and Margaret Kobia, EIP Co-Chairs*	

Advisory Group Meeting (only for current Advisory Group Members)

17:30 – 19:30	• ***Annual Meeting Debrief*** • ***Reconstitution of Advisory Group 2017-2018*** • ***Strategy for 2017*** • ***AOB*** ***Chairs****: Neil Levine and Margaret Kobia, EIP Co-Chairs*	

EIP Annual Meeting participants are invited to the **Second High-Level Meeting** of the GPEDC (30 Nov – 1 Dec, 2016): http://effectivecooperation.org. Prior registration is required. A Side Event on EIP is scheduled on 30th November 2016 at 14:30-15:30.

Effective Institutions Platform

at a Glance

The **Effective Institutions Platform (EIP)**, is a multi-stakeholder alliance of over 60 countries and organisations, supports country-led and evidence-based policy dialogue, knowledge sharing and peer learning on public sector management and institutional reform. The EIP supports its members in their development of accountable, inclusive and transparent public sector institutions capable of delivering responsive policies, effective resource management, and sustainable public services for poverty reduction and inclusive growth. The EIP hosts a different kind of conversation, using collective, iterative learning processes to capture innovation, stimulate experimentation and bring this learning to a wider audience through an influential global network. **Co-Chairs:** Margaret Kobia (Chairperson, Kenya Public Service Commission) and Neil Levine (Director, Center of Excellence on Democracy, Rights and Governance, USAID).

The **Effective Institutions Platform (EIP)** works toward accountable and effective institutions more broadly and began in 2011 with a focus on development effectiveness through the Busan Agreement on Development Effectiveness. EIP gained momentum in 2014 with a broader work program and continues to support the Global Partnership on Effective Development Co-operation (GPEDC) today by:

- **Advancing implementation of principles for effective development co-operation** such as ownership of development priorities by development countries; a focus on results; inclusive development partnerships; and transparency and accountability.
- **Fostering implementation** commitments for effective development co-operation related to country ownership and notably accountability in public financial management and alignment with partner country systems; and
- **Contributing to achieving one or more Sustainable Development Goal**, notably SDG 16.

Focus on EIP Peer-to-Peer Learning Guide

Learning alliances on public sector reform are a core activity of the Effective Institutions Platform (EIP), designed as collaborative multi-stakeholder year-long processes where groupings of practitioners share experiences to develop capacity. The EIP's non-linear learning process includes an engagement workshop and sustained online interaction focused on participants' experiences with what makes reforms successful. Regular contacts between peers enables learning exchange, accompanied by an ongoing assessment of outcomes, adaptations and innovations that have been facilitated through the alliance at country level.

The EIP has undertaken substantial research on what works and why with peer learning initiatives on public sector reforms in developing countries. In collaboration with governance experts from Harvard School of Governance and the World Bank, the EIP mapped existing initiatives and developed the Peer-to-Peer Learning Guide - launched during the OECD Integrity Week in April 2016. The guide provides a reference framework for development actors interested in undertaking or facilitating peer-to-peer learning. It outlines the four core stages of an effective alliance, illustrated by the peer learning process map questions for each step illustrated in a process map itself. The guide has been used in the design of several EIP learning alliances since its launch, and the following sectors and countries have received attention:

- **One-stop-shops on public service reform between Azerbaijan, Kazakhstan, Georgia and Canada.** The Astana Public Service Regional Hub organized a learning alliance event between civil servants designing and implementing citizens-centred services with EIP support and guidance.

- **Country dialogues on the use and strengthening of country systems in Senegal and Bangladesh** (reported in GPI number 10) which are learning opportunities for civil society, parliament, government departments and development partners jointly assess the implementation of public financial management reform and identify concrete ways to move toward enhanced use of country systems. Other EIP members - Rwanda and Uganda – have expressed interest in participating in a learning alliance on this topic.
- **Supreme Audit Institutions engagement with external stakeholders.** A first learning alliance workshop in October 2014 in Paris brought together seven Supreme Audit Institutions (SAIs) (Brazil, Costa Rica, Chile, France, Philippines, South Africa, Zambia) with CSOs and representatives of development agencies to identify and share good practices on citizen engagement with SAIs.
- **Accountability and integrity, addressing Anti-Corruption**. The EIP's P2P learning guide is being considered as one of the reference methodologies for the OECD's Integrity Practitioners Network.

The EIP remains in proof of concept and is evolving with a changing development landscape. Below are a few emerging areas for the future, building on EIP's comparative advantage in supporting country-led change to develop accountable and effective institutions and innovations in public sector reform, assisting the GPEDC in its transformation agenda going forward or engaging with donors working to improve governance-related support or efforts such as the race to the top of the Open Government Partnership (OGP):

1. **Promoting mutual or peer-to-peer learning, understanding the politics of reform and building the evidence base around promising avenues for enhancing country ownership of development (see details below).** The EIP is well placed to help in do development differently, support peer learning and deepen evidence around issues identified by partner countries such as the politics of public sector reform where standard approaches have fallen short; public service innovation or foresight; strengthening country systems for better development co-operation; or enhancing capacity for accountable and effective institutions to curb trans-national and global challenges relating to global concerns such as climate change or trans-national crime and corruption.
2. **Shifting development effectiveness debates on country ownership and alignment to look not only at country but also local level systems.** GPEDC partners could consider updating the measurement of UCS to maintain momentum by including local civil society or the private sector – in addition to government - that are aligned to national objectives and reported on budget. This would require more evidence to prove the cost-effectiveness of different aid modalities and hard figures to compare the efficiency of aid delivered through national systems to support channeled through external mechanisms - international non-governmental organizations and multilateral agencies - to Development Partners. The EIP guide to peer-to-peer learning could continue, on country demand, to serve as a the methodology for learning alliances on the implementation of the Global Partnership efforts towards effective co-operation with leads of GPIs, between different actors at national level or countries with comparable experiences.
3. **Supporting SGD16 localisation with country-level local dialogue and peer learning on challenges and opportunities. Some EIP members have expressed an interest** in comparing experiences in the integration of SDG16 into National Development Plans or other appropriate processes. EIP could provide an open venue for exchange among countries.
4. **The EIP Joint Secretariat will announce a small grants program - SPARKS!** – to encourage collaboration on Peer-to-Peer Learning among EIP members. More details will be shared with the EIP Membership prior to and at the 2016 Annual Meeting.

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